



13th Five-Year Plan Key Performance Indicators

(Subject to revision during mid-term review)

ROYAL GOVERNMENT OF BHUTAN

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INTRODUCTION

The Outcome and Output Key Performance Indicators (KPIs) outlined in this document form the core of the 13th FYP's monitoring and evaluation framework. To gauge our progress towards achieving the goal of a high-income GNH country and the objective of building “A Happy, Prosperous and Secure Bhutan,” the Royal Government of Bhutan has identified 10 national long-term indicators aligned to three pillars of People, Progress and Prosperity. Spanning over the four clusters - Economic, Social, Security and Governance - the framework includes 8 national outcomes and 34 outputs along with 55 outcome indicators and 230 output indicators, providing a comprehensive mechanism to track progress and ensure accountability.

These indicators are a mix of national and international indicators. While the national indicators serve to measure our nationally important priorities, the international indicators such as SDGs, corruption index, cybersecurity maturity among others serve to measure our performance at the global standard, fulfill reporting requirements and commitments.

It is also pivotal that the indicators truly reflect the evolving needs and reality of our country. To ensure this, the indicators would be revisited and revised during the Mid-term Review of the Plan. Likewise, the achievement of the indicators would be monitored and evaluated during the Mid-term Plan and the Terminal Review to take stock of the performance and use the insights as inputs to inform the formulation of the subsequent plan.

We extend our sincere gratitude to the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) and the National Statistics Bureau for their invaluable technical support in conducting the Data Needs Assessment for the 13th Five-Year Plan, which has been instrumental in enhancing the Key Performance Indicators (KPIs). We also appreciate the active participation and valuable contributions of all ministries, agencies, and local governments in the formulation of these KPIs.

The Office of the Cabinet Affairs and Strategic Coordination, in collaboration with all relevant agencies, will be responsible for monitoring the progress of the KPIs. Building a robust and well-coordinated data ecosystem will require strong institutional collaboration and clear accountability. As highlighted by the Data Needs Assessment for the 13th Five-Year Plan, administrative data sources are crucial for verifying the majority of these KPIs. Therefore, it is essential for all agencies to ensure the quality, consistency, and reliability of administrative data and reports, which form the foundation for effective performance monitoring and evidence-based decision-making.

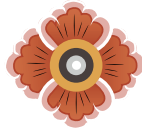
As we move forward with the implementation of the 13th Five-Year Plan, the collective efforts of all stakeholders are vital to achieving our national goals. Through continued collaboration, dedication, and a shared commitment to progress, we are confident that we will enhance the well-being of all the people of Bhutan.

Overall Summary

Sl. No.	Cluster	No. of Outcome	No. of Outcome KPIs	No. of Output	No. of Output KPIs
1	Economic	1	8	4	30
2	Social	3	26	17	134
3	Security	2	11	7	31
4	Governance	2	10	6	35
	Total	8	55	34	230

National Key Performance Indicators

Sl. No.	Key Performance Indicator	Unit of Measurement	Baseline	Target		Data source
				2029	2034	
Prosperity						
1	Increase GDP from USD 2.5 to USD 5 billion by 2029, and USD 10 billion by 2034.	USD	2.5	5	10	National Accounts Statistics, NSB
2	Increase GDP per capita from USD 3,833 to above USD 6,174 by 2029, and USD 12,000 by 2034.	USD	3,833	6,174	12,000	National Accounts Statistics, NSB
3	By 2027, create full employment (97.5%) with quality jobs.	Percentage	94.1%	97.5%	97.50%	Labour Force Survey, NSB
4	By 2029, income of the bottom 40% quadrupled. (Average annual household income of bottom 40%)	Nu	260,391	1,041,564	>1,041,564	Bhutan Living Standard Survey, NSB
People						
5	Bhutanese identity and social cohesion are preserved at all times. (cumulative GNH index value of community vitality and cultural diversity)	Score (0 - 1)	0.086	>0.086	> 0.086	GNH Survey, CBS & GNH Studies
6	By 2034, gap between preferred and actual family size reduced.	Number	NA	0	0	National Health Survey, MoH
7	By 2029, the human capital index is increased from 0.475 (2020) to 0.61 by 2029 and 0.71 by 2034.	Score	0.475	0.61	0.71	Human Capital Index Report
Progress						
8	By 2029, ensure safe and livable human settlement in all 20 Dzongkhags with Thimphu Paro Capital Region ranked among 20 top livable cities in the world.	Score	NA	Top 20	Top 20	Livability Survey Report Health Index/ Education Index/National Poverty Report
9	By 2034, all Bhutanese have access to comprehensive social protection mechanisms and services across the life cycle, particularly for the most vulnerable.	Percentage	NA	100% of all vulnerable Bhutanese	100% of all vulnerable Bhutanese	Terminal Evaluation Report
10	By 2029, increase the GNH index from 0.781 to 0.850 (Maximum value of index is 1).	Score (0 - 1)	0.781	0.85	>0.85	GNH survey, CBS & GNH Studies



Economic Development

Outcomes, Outputs and Its Indicators

Economic Outcome 1 and Key Performance Indicators (KPIs)

Sl. No.	Outcome	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 1: By 2029, Bhutan has enhanced productivity and diversified markets and products driving sustainable economic growth.	Maintain annual real GDP (average) growth of at least 8 percent.	Percentage	5.21% (2022)	8%	National Accounts Statistics, NSB
		Reduce youth unemployment rate.	Percentage	15.9% (2023)	5.80%	Labour Force Survey, NSB
		Maintain average annual inflation rate under 5%.	Percentage	5.64% (2023)	<5%	Consumer Price Index, NSB
		Reduce trade deficit.	Percentage	34.35% (2023)	<20%	Bhutan Trade Statistics, MoF
		Maintain Gini coefficient.	Score (0-1)	0.285 (2022)	<0.28	Poverty Analysis Report, NSB
		Increase percentage of non-hydro exports.	Percentage	47%	60%	Bhutan Trade Statistics, MoF
		GNH Living Standards score improved. (Variables: Assets, Household per capita income, Housing)	Score (0 - 1)	0.098 (2022)	>0.098	GNH Survey, CBS & GNH Studies
		GNH Ecological Diversity and Resilience score improved. (Variables: Ecological issue, Responsibility towards environment, Wildlife damage, Urban issue)	Score (0 - 1)	0.093 (2022)	>0.093	GNH Survey, CBS & GNH Studies

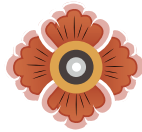
Economic Outcome: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: Business ecosystem improved	By 2029, increase foreign direct investment.	Nu	43.3 billion	500 billion (including Hydro and others), Rest Nu. 100 billion)	Annual FDI Report, MoICE
		Increase private sector investment including DHI and SOEs.	Score	~40% (est. 2019)	60.00%	National Accounts Statistics, NSB
		Client satisfaction score increased on each business service (Scale: 1-5).	Score	4.1 (2021)	>4.5	Survey Report, PSDD
		Industries upscaled to medium/ large scale.	Number	32	182	Administrative Data/ Report, DoI, MoICE
		Number of Startups/ new industries established and operationalized.	Number	0	6,470	Integrated Business Licensing System (IBLS) and Administrative Data/ Report, MoICE
		Number of new trade agreements signed up to 2029.	Number	0	2	Administrative Data/ Report, DoT, MoICE
		Number of new trade agreements initiated up to 2029.	Number	0	4	Administrative Data/ Report, DoT, MoICE
		Intellectual Property applications processed for registration.	Percentage	100%	100%	WIPO IPAS (Industrial Property Automation System), MoICE

2	Output 2: Quality infrastructure, connectivity and energy ensured.	Travel time on all national highways reduced.	Km/hr	30	40	Administrative Data/ Report, DoST, MoIT
		Number of cross-border railway links established.	Number	0	2	Administrative Data/ Report, DoST, MoIT
		Air connectivity, both domestic and international enhanced. (upgradation of domestic to international)	Number	1	2	Administrative Data/ Report, DoAT, MoIT
		Number of trade and industrial facilitation infrastructures developed and operational (dry ports, industrial parks, startup centres).	Number	12	16	Admin Data/Report, DoT, DoI and DoEE, MoICE
		Increase alternative renewable energy-generating capacity (wind).	MW	2.1 MWp	23 MWp	Power System Information Report, MoENR
		Increase alternative renewable energy-generating capacity (solar).	MW	2.1 MWp	467MWp	Power System Information Report, MoENR
		Increased monthly accessibility and reliability of electricity in hours.	SAIDI: Hour SAIFI: Number	Accessibility: NA Reliability SAIDI: 3.8 hours monthly SAIFI: 2.8 times monthly	Accessibility: 500 Reliability: SAIDI: 2.2 hours monthly SAIFI: 1.5 times monthly	Administrative Data/ Report, DoE, MOENR
		Quantity of fossil fuel consumption reduced.	TOE	118,496	106,646 TOE (10% reduction)	Energy Data Directory, MoENR
		Livability of settlements enhanced/ Accessibility to services and amenities enhanced through planned development.	Number	120	134 (cumulative figure)	Administrative Data/ Report, MoIT
3	Output 3: Supply of skilled domestic labour force ensured.	Percentage of labour force supply with TVET certification increased namely in automobiles, plumbing, electrical, construction, etc	Percentage	16.9% (2023)	30%	Labour Force Survey, NSB
		Percentage of labour force with tertiary qualifications (engineering, teaching, medicines, ICT) increased.	Percentage	9.6% (2023)	20%	Labour Force Survey, NSB

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		Proportion of NEET (not in education, not in employment and not in training) that has successfully completed skilling, re-skilling and up-skilling programmes.	Percentage	NA	100%	Administrative Data/ Report, MoESD
4	Output 4: Contribution of strategic sectors to GDP increased (drivers; construction, tourism, mining, agri, energy, forest, digital and environment).	GDP output target of Agriculture increased.	Nu	31 billion	50 billion	National Accounts Statistics, NSB
		GDP output target of Mining increased.	Nu	4.08 billion	9 billion	National Accounts Statistics, NSB
		GDP output target of Manufacturing increased.	Nu	24.6 billion	43.59 billion	National Accounts Statistics, NSB
		GDP output target of Construction increased.	Nu	19.19 billion	43.1 billion	National Accounts Statistics, NSB
		GDP output target of Digital economy increased.	Nu	NA	15 billion	National Accounts Statistics, NSB
		GDP output target of Energy increased.	Nu	30.5 billion	55.99 billion	National Accounts Statistics, NSB
		GDP output target of Forestry increased.	Nu	5.57 billion	7 billion	National Accounts Statistics, NSB
		GDP output target of Water and Water-based industries increased.	Nu	NA	100 million	National Accounts Statistics, NSB
		Amount of money raised from climate financing and carbon trading increased.	Nu	NA	Nu. 5.3 billion	Administrative Data/ Report, DECC, MoENR
		Tourist arrival increased.	Number	103,066 (2023)	300,000 (annually)	National Statistical Yearbook, NSB



Social Development

Outcomes, Outputs and Its Indicator

Social Outcome 1 and Key Performance Indicators (KPIs)

Sl. No.	Outcome	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 1: By 2029, More Bhutanese enjoy improved health and wellbeing	Suicide rate per 100,000 population. (tracer of mental health index)	Per 100,000 population	11.9	7.7	Information system: The PEMA/ Annual Health Bulletin/ Program Report
		Percentage of populations aged 15-69 years who had none or minimal depression. (tracer of mental health index)	Percentage	85.4%	90.1%	Information system: The PEMA/ Annual Health Bulletin/ Program Report
		Percentage of persons with AUD successfully treated and rehabilitated. (tracer of mental health index)	Percentage	87.78%	91%	Information system: The PEMA/ Annual Health Bulletin/ Program Report
		Stillbirth rate (tracer of population health index)	Per 1000 pregnancy	1.3	2.1	NHS and Annual Health Bulletin, MoH
		Maternal mortality ratio (tracer of population health index)	Per 100,000 livebirths	53	40	NHS and Annual Health Bulletin, MoH
		Under-five mortality rate (tracer of population health index)	Per 1000 livebirths	19.5	15	NHS and Annual Health Bulletin, MoH
		TB mortality rate (per 1000 TB Patients). (tracer of population health index)	Per 1000 TB Patients	NA	15.6	NHS and Annual Health Bulletin, MoH
		GNH Health score improved (Variables: Self-reported-health status, Healthy days, Disability, Mental health)	Score (0 - 1)	0.097 (2022)	>0.097	GNH Survey, CBS & GNH Studies

Social Outcome 1: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: More Bhutanese practice healthy lifestyle	Prevalence of current tobacco use among persons aged 15-69 years (<i>inverse</i>). (tracer of NCD risk factor index)	Percentage	68.6%	80%	STEPS, NHS
		Prevalence of current alcohol user in last 30 days among persons aged 15-69 years (<i>inverse</i>). (tracer of NCD risk factor index)	Percentage	65.5%	70%	STEPS, NHS
		Percentage of people not meeting the WHO's recommendation for Physical activity (15-69) (<i>inverse</i>). (tracer of NCD risk factor index)	Percentage	81.7%	85%	STEPS, NHS
		Percentage of people (15-69 years) not consuming recommended amounts of fruits and vegetables (<i>inverse</i>). (tracer of NCD risk factor index)	Percentage	25.4%	30%	STEPS, NHS
		The average population salt intake. (tracer of NCD risk factor index)	Gram	8.5	7	STEPS, NHS
2	Output 2: Control and elimination of priority public health diseases achieved	Number of targeted priority diseases of public health concern with sustained elimination and eradication status. (Eliminated- Measles, Rubella, Leprosy, Maternal & Neonatal Tetanus)	Number	5	Sustain at 5	Program Data/ Report, CDD, DoPH
		Number of targeted priority diseases of public health concern including NTDS, controlled and eliminated (Controlled: Dengue, Deaths from snake bites, Human deaths from dog-mediated rabies, Tuberculosis Eliminated: Leishmaniasis, Chikungunya, Japanese encephalitis, Cervical cancer, Mother-to-child-transmission (MTCT) of HIV, Syphilis and Hepatitis B, Indigenous Malaria)	Number	0	12	Program Data/ Report, CDD, DoPH

3	Output 3: Quality health and health related services and products improved	Bhutan Healthcare Standard for Quality Assurance (BHSQA) Index-National Referral Hospital.	Number	78.55	>95.6	BHSQA Report, MoH
		Bhutan Healthcare Standard for Quality Assurance (BHSQA) Index-Regional Referral Hospitals.	Number	83.82	>95.6	BHSQA Report, MoH
		Bhutan Healthcare Standard for Quality Assurance (BHSQA) Index-Cluster hospitals and below.	Number	76.93	>95.6	BHSQA Report, MoH
		Proportion of health technologies introduced or expanded or consolidated or decommissioned after HTA.	Percentage	<50%	>80%	Program Data/ Report, MoH
		Proportion of basket of safe and quality essential medicines and consumables available in all health facilities at any point of time.	Percentage	95%	>98%	Program Data/ Report, MoH
		TAT for ambulance services	Time	<10mins	Sustain at <10mins	Program Data/ Report, MoH
		Population using safely managed drinking-water services.	Percentage	70.3%	90%	STEPS Survey, NHS, MoH
		Proportion of population using safely managed sanitation services.	Percentage	81.3%	100	STEPS Survey, NHS, MoH
		Number of hospital infrastructure with disability friendly features (<i>all the features</i>).	Number	3	10	Program Data/ Report, DoPH, MoH
		Percentage of critical medical equipment safe and functional at all hospitals at any point of time. (<i>measure of functioning and list of critical medical equipment: MR and CT</i>)	Percentage	90%	>=94%	Program Data/ Report, NMS
		Health service coverage index. (<i>Tracers: RMNCAH-16, Infectious Diseases-4, NCD-6, Service Capacity and access-4</i>)	Number	62.9	74.7	Annual Health Bulletin
		Treatment gap percentage for common mental health conditions (<i>depression</i>). (<i>tracer of mental health service coverage index</i>)	Percentage	37.7%	60.1%	Information system: The PEMA/Annual Health Bulletin/ Program Report

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		Number of psychiatrists. (tracer of mental health service coverage index)	Per 100,000 population	0.5	1.1	Information system: The PEMA/Annual Health Bulletin/ Program Report
		Number of mental health professionals. (tracer of mental health service coverage index)	Per 100,000 population	25	35	Information system: The PEMA/Annual Health Bulletin/ Program Report
		Percentage of clients receiving need-based comprehensive protection services. (tracer of mental health service coverage index)	Percentage	NA	90.1%	Information system: The PEMA/Annual Health Bulletin/ Program Report
		Percentage of individuals with SUD/Mental health disorders requiring reintegration support provided with livelihood and skilling support. (tracer of mental health service coverage index)	Percentage	NA	90.1%	Information system: The PEMA/Annual Health Bulletin/ Program Report
4	Output 4: Adequacy and competency of health workforce ensured	Percentage of health facilities fulfilling human resource as per the HR standard.	Percentage	75%	>=80%	HRD, NMS Report
		Percentage of critical health workers that leave the hospital over the total critical health workers.	Percentage	11.25% (as of 17.01.2024)	Sustain at <=11.25%	Administrative Data/Report, RCSC
		Percentage of health professionals fulfilling the continuous professional development requirement.	Percentage	91.7% (as of Feb 2024)	100%	Administrative Data/Report, BQPCA
5	Output 5: Innovative governance and sustainable health financing systems are in place	Total public spending on health as a percentage of GDP.	Percentage	2.8%	4%	NHA Report, MoH
		Out-of-pocket Spending (OOPS) as a percentage of Current Health Expenditure.	Percentage	14%	<=14%	NHA Report, MoH
		Proportion of health expenditure on preventive healthcare.	Percentage	15%	30%	NHA Report, MoH
		Number of new sustainable health financing schemes introduced.	Numbers	0	3	Administrative Data/Reports, HFD,DHS

6	Output 6: Regulatory, monitoring, and health security systems strengthened	WHO Global Benchmarking Tool (cGBT) Maturity Level for Medical Products.	Number	1	3	WHO cGBT Assessment Report.
		Percentage of tests in which the controlled substance is non-compliant.	Percentage	35%	<10%	Administrative Data/ Reports, BFDA
		Incidence of medical products that are reported as substandard or defective.	Number	336	<100	Administrative Data/ Reports, BFDA
		Proportion of exotic livestock and agriculture pests and diseases prevented.	Percentage	>90%	Sustain at >90%	Administrative Data/ Reports, BFDA
		Number of Food businesses with a valid food safety licence.	Number	113	188	Administrative Data/ Reports, BFDA
		International Health Regulation (IHR) Core Capacity Index.	Number	63 (2022)	>=67	SPAR and JEE Reports, DoPH
		Proportion of health facilities complying with BHSQA standards.	Percentage	66.2%	>95%	Annual BHSQA Report, DHS
		Percentage of regulatory services delivered to clients within specified TAT.	Percentage	100%	Sustain at 100%	Records (certificates, application forms etc)
		Proportion of laboratory and certification services for food and agricultural products meeting international standards (ISO/IEC standards).	Percentage	100%	Sustain at 100%	Program Data/ Report, BFDA
		Percentage of drug treatment/rehabilitation centers registered with the Competent Authority and complying with national standards.	Percentage	33.3%	>95%	Program Data/ Report, BFDA
7	Output 7: Information and technology harnessed to enhance health systems efficiency	Proportion of health facilities using electronic Patient Information System (ePIS).	Percentage	4.25%	100%	EPIS Report, HMIS/PPD, MoH
		Health information surveillance and population health needs Index. (<i>Tracers: Information system and surveillance (7), Adjustment to population health needs (5)</i>)	Number	41	72.8	Program Report, HERS, PPD, MOH
		Number of reference laboratory meeting international quality assurance standards. (ISO/IEC standards)	Number	0	1	Program Data/ Report, RCDC

Social Outcome 2 and Key Performance Indicators (KPIs)

Sl. No.	Outcome	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 2: By 2029, more Bhutanese equitably access and benefit from quality and wholesome education and lifelong learning	Proportion of children enrolled in early childhood care and development.	Percentage	37.66% (2023)	~100%	Annual Education Statistics, MoESD
		Proportion of children enrolled in basic education.	Percentage	92.71% (2023)	~100%	Annual Education Statistics, MoESD
		Proportion of graduates enrolled in Higher education.	Percentage	31.4% (2022)	40% post NGP	Administrative Data/Report RUB
		Proportion of youth enrolled in TVET program.	Number	3,308 (2023)	4,800	TVET Statistics of Bhutan Report
		Percentage of students of Grade VI, VIII and X scoring 70%+ in STEM subjects.	Percentage	VI: 40% VIII: 22% X: 19% (2023)	VI: 44% VIII: 26% X: 23%	BCSEA Pupil Performance Report
		Mean score gap between top and bottom performers.	Mean	English- 40 Math- 35 Dzongkha-13 (2021)	English- 35 Math- 30 Dzongkha- 10	National Education Assessment Report
		Proportion of RUB graduates in employment within one year after graduation.	Percentage	59% (2022)	88%	Administrative Data/Report, RUB
		Proportion of employment of KGUMSB graduates within one year of graduation.	Percentage	85%	95%	Student Unit Data, KGUMSB
		Proportion of employment of JSWSL graduates within one year of graduation.	Percentage	100%	100%	Administrative Data/Report, JSW Law
		Proportion of employment of TVET graduates within one year of graduation.	Percentage	57.7% (2022 cohort)	70%	TVET-MIS
		Proportion of the workforce with tertiary qualifications.	Percentage	9.6% (2023)	20%	Labour Force Survey, NSB
		Proportion of the workforce with vocational skills.	Percentage	2.5% (2022)	20%	Labour Force Survey, NSB
		GNH Education score improved (Variables: Schooling, Literacy, Value, Knowledge)	Score (0 - 1)	0.081 (2022)	>0.081	GNH Survey, CBS & GNH Studies
		Adult literacy rate (Male/Female)	Percentage	Male: 77.1% Female: 57.0% (2022)	Male: 83.4% Female: 67%	BLSS, NSB

Social Outcome 2: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: The education system has a strengthened quantity of competent and motivated professionals	Proportion of trained ECCD facilitators.	Percentage	Diploma: 23.7% Degree: 7.9% (2023)	Diploma: 80% Degree: 15%	Administrative Data (ECCD and SEN Division)
		Percentage of RUB faculties meeting required level of qualifications.	Percentage	Masters: 69% PhD: 10% (2023)	Masters: 75-80%, PhD: 15-20%	Administrative Data/Report, RUB
		Percentage of RIM faculties meeting required level of qualifications.	Percentage	Masters: 70%, PhD: 5%	Masters: 100%, PhD: 70%	Administrative Data/Report, RIM
		Percentage of JSW Law faculties meeting required level of qualifications.	Percentage	89%	100%	Administrative Data/Report, JSW Law
		Percentage of KGUMSB faculties meeting required level of qualifications.	Percentage	Master: 80%, PhD: 10% (2023)	Master : 90% PhD: 50%	Administrative Data/Report, KGUMSB
		Percentage of teachers meeting proficient level as per BPST.	Percentage	NA	70%	Teacher Competency Assessment Report.
		Job satisfaction of school teachers.	Percentage	78.06% (2015)	80%	Teacher Satisfaction Survey report
		Job satisfaction of KGUMSB faculties.	Percentage	55%	80%	Faculty Satisfaction Survey report
		Job satisfaction of RIM faculties.	Percentage	50%	80%	Faculty Satisfaction Survey report
		Job satisfaction of JSWSL Staff.	Percentage	NA	85%	Staff Satisfaction Survey report of JSW Law
		Job satisfaction of RUB faculties.	Percentage	79%	80%	Faculty Satisfaction Survey report
		Job satisfaction of TVET faculties.	Percentage	NA	80%	TVET Trainers Survey Report
		School teachers meeting required ICT skills standards.	Percentage	NA	80%	Administrative Data/Report, MoESD

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		RIM faculties meeting required ICT (advanced) skills standards.	Percentage	30%	60%	Administrative Data/Reports, RIM
		KGUMSB faculties meeting required ICT skills standards.	Percentage	NA	50%	Administrative Data and ICT Unit
		TVET faculties meeting required ICT skills standards.	Percentage	NA	80%	TVET Trainers Survey Report
		Proportion of TVET Trainers certified in technical training delivery. (ToT)	Percentage	83.6% (2023)	80%	Administrative Data/Report, TTTRC
		Professional development of school educators annually.	Hours	80 hours	80 hours	Administrative Data/Report, MoESD
		Professional development of RIM faculty annually.	Hours	NA	100 hours	Administrative Data/Report, RIM
		Professional development of KGUMSB faculty annually.	Hours	NA	120 hours (3 times)	Administrative Data/Report, HR Unit, KGUMSB
		The percentage of JSW Law faculty/ staff members who have participated in professional development programmes.	Percentage	NA	80%	Administrative Data/Report, JSW Law
		Number of medals won by Bhutanese athletes.	Number	66 medals (2023)	80 medals	Annual Report of the BOC
2	Output 2: More educational institutions have inclusive, safe and enabling environment maximizing use of technology	Enhance the central schools infrastructure as per the National school standards.	Number	NA	100%	Project Report, Monitoring Reports
		Proportion of courses adopting blended learning in RUB.	Percentage	NA	100% (only relevant programmes)	Administrative Data/Report, RUB
		Proportion of courses offers adopting blending learning in KGUMSB	Number	NA	50%	Administrative Data/Report, KGUMSB
		Proportion of courses adopting blended learning in JSWSL	Percentage	20%	100% (relevant programmes)	Administrative Data/Report, JSW Law
		Courses adopting blended learning in RIM	Number	30%	80%	Administrative Data/Report, RIM
		Percentage of KGUMSB programs/courses that have executed simulation-based education in the curriculum is increased.	Percentage	72%	90%	Administrative Data/Report, KGUMSB

	Percentage of school with quality infrastructure and facilities as per the National School Standard	Percentage	NA	20%	Administrative Data/Report, MoESD
	Percentage of TVET institutes with quality infrastructure and facilities as per the standard requirement.	Percentage	NA	90%	Administrative Data/Report, MoESD
	Proportion of positive feedback of TVET graduates on TVET infrastructure	Percentage	64%	80%	TVET-MIS
	Computer student ratio in schools	Ratio	1:10 (2023)	1:5	Annual Education Statistics, MoESD
	Proportion of schools with internet access to all the classrooms and administrative blocks	Percentage	4 % (22 schools) (2023)	School: ~100%	Annual Education Statistics, MoESD
	Proportion of schools offering SEN inclusive programmes	Number	39	120	Annual Education Statistics, MoESD
	Proportion of schools meeting student toilet ratio	Percentage	84.2% (2023)	95%	Annual Education Statistics, MoESD
	Proportion of student graduated from the National Gyalsung Program (NGP) that enrol in a TVET program.	Percentage	NA	40%	TVET Statistics of Bhutan, MoESD
	Proportion of student graduated from National Gyalsung Program (NGP) that enrol in tertiary education	Percentage	NA	40%	Administrative Data/Report, MoESD & Tertiary Institute
	Proportion of female attending TVET programs	Percentage	32.8% (2022)	40%	TVET Statistics of Bhutan, MoESD
	Proportion of schools with standard smart classrooms	Percentage	2%	~100%	Administrative Data/Report, MoESD
	Proportion of TVET institutes with standard smart classrooms	Percentage	20% (2/10)	100 (10/10)	Administrative Data/Report, MoESD
	Percentage of planned new facilities and infrastructure projects at JSW completed and fully operational.	Percentage	60%	100%	Administrative Data/Report, JSW Law
	Proportion of standard smart classrooms at KGUMSB	Percentage	14%	100%	Administrative Data/Report KGUMSB

13th Five-Year Plan Key Performance Indicators

3	Output 3: The curricula and assessment system are more dynamic and relevant for a developed Bhutan at all levels of the education system	Average performance in STEM subjects in grade VI, X and XII	Percentage	VI: 67.06% X: 57% XII: 55% (2023)	VI: 70% X: 60% XII: 58%	BCSEA Pupil Performance Report, MoESD
		Number of RUB courses jointly certified with international institutions	Number	0	5	Administrative Data/Report, RUB
		Number of KGUSMB courses jointly certified with international institutions	Number	0	1	Administrative Data/Report, KGUSMB
		Number of RIM courses jointly certified with international institutions	Number	4	6	Administrative Data/Report, RIM
		Number of new TVET courses introduced for the 21 st century economy	Number	NA	50	TVET Statistics, TVET-MIS, MoESD
		Number of new RUB programs introduced for the 21 st century economy.	Number	NA	26	Administrative Data/Report, RUB
		Number of new KGUSMB courses introduced for the 21 st century economy	Number	34	39	Administrative Data/Report, KGUSMB
		Number of new JSWSL programs introduced for the 21 st century economy.	Number	1	3	Administrative Data/Report, JSW Law
		Number of academic learning and teaching centres established and fully operational	Number	2	5	Administrative Data/Report, JSW Law
		Number of active institutional linkages with partner universities and international associations.	Number	3	5	Administrative Data/Report, JSW Law
		Proportion of self-employed TVET graduates from those who are employed	Percentage	NA	20%	TVET Statistics, TVET-MIS, MoESD
		Proportion of employers who have recruited TEIs/ RUB graduates over the last year and who are satisfied.	Percentage	NA	80%	Administrative Data/Reports, RUB

4	Output 4: Improved health & wellbeing of learners and education professionals	Prevalence of malnutrition among students.	Percentage	21.4% (Male: 22.6% Female: 20.2%) (2023)	18.9% (Male: 20.1% Female: 17.7%)	Administrative Data/Report, MoESD
		Proportion of schools with access to functioning clean and safe drinking water (WHO Standards).	Percentage	74.40%	~100%	Administrative Data/Report, MoESD
		Proportion of KGUMSB students satisfied with campus life.	Percentage	57%	70%	Administrative Data/Report, KGUMSB
		Proportion of RUB students satisfied with campus life.	Percentage	61%	80%	Administrative Data/Report, RUB
		Proportion of RIM students satisfied with campus life.	Percentage	0.65	0.75	Administrative Data/Report, RIM
		Proportion of JSWSL students satisfied with campus life.	Percentage	NA	90%	Administrative Data/Report, JSW Law
		Number of youth positively engaged, trained and supported.	Number	20,000	125,000	Administrative Data/Report, MoESD
5	Output 5: Education governance and system transformation	Number of international students enrolled in schools.	Number	0	~100	Administrative Data/Report, MoESD
		Number of international students enrolled in KGUMSB.	Number	NA	90	Student unit report, KGUMSB
		JSW Law is accredited and institutional accreditation certificate awarded by HEQC, BQPCA.	Accreditation Status	No	Yes	Administrative Data/Report, BQPCA, MoESD
		Number of international students enrolled in TVET institutes.	Number	0	45	Administrative Data/Report, MoESD
		Number of international schools established in the country.	Number	0	1	Administrative Data/Report, MoESD
		Number of HE Institutions Accredited.	Number	10	19	Administrative Data/Report, BQPCA, MoESD
		Number of HE Programmes Accredited.	Number	0	41	Administrative Data/report, BQPCA, MoESD

13th Five-Year Plan Key Performance Indicators

6	Output 6: More research outputs generated by higher education institutions contributing to policy and innovation	Number of research papers generated by KGUMSB published in national or international journals.	Number	22	35	National Health Journal/ Administrative Data/Report, KGUMSB
		Number of research papers generated by RIM published in national or international journals.	Number	0	3	Administrative Data/Report, RIM
		Number of research papers generated by JSWSL published in national or international journals.	Number	12	25	Administrative Data/Report, JSW Law
		Number of research papers generated by RUB published in national or international journals.	Number	NA	16 national issues annually	Administrative Data/Report, RUB
		Number of consultancy or collaborative research and extension works carried out by RIM.	Number	5	10	Administrative Data/Report, RUB
		Number of consultancy or collaborative research and extension works carried out by KGUMSB.	Number	4	8	Administrative Data/Report, IRB Report, BHI
7	Output 7: All Bhutanese have increased opportunities for lifelong learning and skills development	Number of RIM courses that provide professional qualification certification including training and development.	Number	4	6	Administrative Data/Report, RIM
		Number of KGUMSB courses that provide professional qualification certification including training and development.	Number	15	20	Administrative Data/Report, KGUMSB
		Proportion of inservice/ preservice students taking up undergraduate/ post-graduate programs in KGUMSB.	Number	86	90	Administrative Data/Report, KGUMSB
		Proportion of inservice/ preservice students taking up undergraduate/ post-graduate programs in RIM.	Number	250	250	Administrative Data/Report, RIM
		Proportion of inservice taking up undergraduate/ post-graduate programs in JSWSL.	Number	0	25	Administrative Data/Report, JSWSL
		Number of continuous legal education and training programs developed and implemented.	Number	3	6	Administrative Data/Report, JSWSL

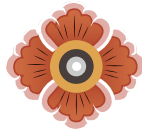
		Number of specialized CPD/CME programs developed by KGUMSB.	Number	2	5	MECRIT, KGUMSB
		Number of healthcare providers certified in National Resuscitation Courses (KGUMSB).	Number	100	500	Administrative Data/Report, KGUMSB
		Proportion of adults participating in education and training programs (CLCs): (Male/Female).	Number	337 (Male: 80 Female: 257)	1,653 (Male: 382 Female: 1,127)	Administrative Data/Report, MoESD

Social Outcome 3 and Key Performance Indicators (KPIs)

Sl. No.	Outcome	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 3: By 2029, Bhutan has an operational shock- responsive, inclusive, and comprehensive social protection system.	By 2029, a comprehensive social protection system is in operation.	Yes/No	NA	Yes	Terminal Evaluation Report
		By 2029, social protection mechanisms mainstreamed in government programs	Yes/No	NA	Yes	Terminal Evaluation Report
		GNH Time Use score improved (Variables: Work, Sleep)	Score (0-1)	0.079 (2022)	>0.079	GNH Survey, CBS and GNH Studies
		GNH Psychological well-being improved. (Variables: Life satisfaction, Positive emotions, Negative emotions, Spirituality)	Score (0-1)	0.082 (2022)	> 0.082	GNH Survey, CBS and GNH Studies

Social Outcome 3: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: A strengthened enabling environment for comprehensive social protection is in place.	Timeline by which Social Protection Framework/ Strategy is finalised.	Date	NA	June, 2025	Administrative Data/Report, OCASC
2	Output 2: Essential Social protection programmes and mechanisms are strengthened & developed.	Percentage of pension and provident coverage increased.	Percentage	9%	20%	Administrative Data/Report, NPPF
		Rural life insurance increased.	Nu	30,000	150,000	Administrative Data/Report, RICBL
		Prevalence of violence against women and girls reduced.	Percentage	44%	42%	Administrative Data/Report, NCWC
		Prevalence of violence against children reduced.	Percentage	Sexual:12% Physical: 65% Emotional: 40% Neglect: 34% Exploitation: NA	Sexual: 9.5% Physical: 40% Emotional: 35% Neglect: 29% Exploitation: 15%	Administrative Data/Report, NCWC
		Percentage of vulnerable people receiving targeted social protection benefits.	Percentage	NA	100%	Terminal Evaluation Report
3	Output 3: Sustainable population maintained	Gap between preferred and actual family size reduced.	Timeline	NA	0	Terminal Evaluation Report/ National Health Survey



Security

Outcomes, Outputs and Its Indicator

Security Outcome 1 and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 1: Safety and security threats and disaster risks to the country, its economy, infrastructure, institutions and people are mitigated and managed	By 2029, Bhutan ranked among the Top 10-15 countries on the Global Peace Index.	Score	17 th (2023)	Top 10-15	Global Peace Index (Institute for Economics and Peace)
		By 2029, ensure redundancy of internal and external air, surface and internet connectivity.	Initiatives undertaken	NA	Establishment of third IG South East-West road connectivity	Administrative Data/Report, GovTech & MoIT
		By 2029, crime rate per 10,000 population reduced.	Rate per 10,000 population	40.88 (2020)	30	RBP Statistical Yearbook
		By 2029, percentage of people who feel safe walking alone at night in the city or the neighborhood they live in increased.	Percentage	77.8% (2022)	82.8%	GNH Survey, CBS & GNH Studies
		Number of deaths, missing persons and directly affected persons attributed to disasters per 100,000 population.	Number	248	Below average of Sendai Framework	Administrative Data/Report, MoHA
		Ensure essential food, medical items, and other essentials including energy are accessible, affordable, and available at all times.	NA	NA	Ensured at all times	Administrative Data/Report from MoAL, MoH, MoENR

Security Outcome 1: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: Effective and efficient border management	Number of land port and airport entry with automated immigration clearance.	Number	0	4	Administrative Data/Report, DoI, MoHA
		All immigration permits are embedded with QR code.	Number	0	9	Administrative Data/Report, DoI, MoHA
2	Output 2: Law and order, and safety maintained.	Crime rate against person and property reduced	Ratio	Persons: 18.10 Property: 11.20	Persons: 10 Property: 9	RBP Statistical Yearbook
		Prisoners enrollment in reformatory programs	Percentage	100%	100%	Administrative Data/Report, RBP
		Response time to fire accidents reduced for Police Stations of four Thromdes.	Minutes	12	10	Administrative Data/Report, RBP
		Annual fatalities of motor vehicle accident	Number	88	79	RBP Statistical Yearbook
3	Output 3: Communities are better prepared and resilient to disaster.	Proportion of Dzongkhags and critical agencies (notified) that adopt and implement local disaster risk reduction strategies/ plans.	Percentage	30%	100%	Annual Report, DLGDM
		Percentage of critical infrastructure identified and secured.	Percentage	NA	100%	Annual Report, DLGDM
		Duration for availability of essential food and medical stocks maintained at all times.	Months	NA	3	Annual Report, DLGDM

Security Outcome 2 and Key Performance Indicators (KPIs)

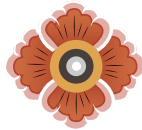
Sl. No.	Outcome	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 2: Bhutan's identity, culture and values are strengthened, and its position in the international community is enhanced.	By 2029, percentage of Bhutanese with sense of belonging to community increased	Percentage	62.7% (2022)	69%	GNH Survey, CBS and GNH Studies
		By 2029, percentage of people perceiving the importance of Bhutanese values, etiquette and conduct maintained	Percentage	91.3% (2022)	92.20%	GNH Survey, CBS and GNH Studies
		Bhutan's strategic contributions to the international agenda enhanced. Level 0- No engagement; Level 1- Representation; Level 2- Active Engagement; Level 3- Leadership	Level	NA	Level 3	Administrative Data/Reports, MoFAET
		GNH Community Vitality score improved. (Variables: Donation, Community relationship, Family, Safety)	Score (0 - 1)	0.091 (2022)	>0.091	GNH Survey, CBS & GNH Studies
		GNH Cultural Diversity score improved. (Variables: Zorig Chusum skills, Speak native language, Cultural Participation, Driglam Namzha)	Score (0 - 1)	0.081 (2022)	>0.081	GNH Survey, CBS & GNH Studies

Security Outcome 2: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: Enhance Bhutan's Global Credibility	Level of engagement with existing and new partners strengthened: Level-0 - No engagement Level-1 - Maintain existing avenues of engagement Level- 2- New avenues of engagement explored	Level	Level 1	Level 2	Administrative Data/Report, MoFAET
		Number of bilateral/ regional/international agreements, treaties and conventions that Bhutan signed/ratified.	Number	131	134	Administrative Data/Report, MoFAET
		Level of strategic contributions to key regional/international agenda enhanced and obligations fulfilled: Level 0: no engagement; Level 1: representation; Level 2: active engagement.	Level	Level 1	Level 2: Active Engagement	Administrative Data/Report, MoFAET
		Number of international events organized to promote Brand Bhutan (GNH and carbon negative).	Number	NA	2	Administrative Data/Report, MoFAET
		Number of new markets accessed/explored.	Number	NA	3	Administrative Data/Report, MoFAET

2	Output 2: Ensure the interest and wellbeing of bhutanese, and engage them, especially youth and those abroad, in promoting bhutanese identity, values and culture.	TAT for eligible consular services provided or attended to is maintained.	Number of days	3 working days	3 working days	Administrative Data/Report, MoFAET
		TAT for issuance of all eligible passports at headquarters is maintained.	Number of days	3 working days for MoFAET & 14 working days for EMCs	3 working days for both MoFAET & EMCs	Administrative Data/Report, MoFAET
		Number of events organized by the Ministry/Embassies, Missions and Consulates (EMCs) for Bhutanese living abroad.	Number	NA	1 each in all EMCs per year	Administrative Data/Report, MoFAET
		Percentage of the population getting a good rating on the Dzongkha competency and usage test.	Percentage	10%	40%	Administrative data/report, MoHA
		Percentage of children aged 5 to 12 years accessing digital materials on Dzongkha and Culture.	Percentage	5%	50%	Administrative Data/Report, MoHA
		Average number of days spent attending social and cultural events (age qualification) 13 years and above.	Number	6.4 (2022)	10	GNH Survey, CBS & GNH Studies
		Percentage of people satisfied with their family relationship.	Percentage	95.7%	95.7%	GNH Survey, CBS & GNH Studies
		3	Output 3: Enabling environment created for bhutanese to take up economic opportunities to preserve and promote culture.	New jobs created in cultural products and services.	Number	0%
Number of heritage sites operating as revenue and employment generating centers.	Number			3	6	Administrative Data/Report, MoHA
Number of new culture-based products created.	Number			NA	15	Administrative Data/Report, MoHA

4	Output 4: Cultural heritage managed and sustained for continuity and relevance to society.	Number of heritage sites conserved.	Number	6	14	Administrative Data/Report, MoHA
		Number of heritage sites registered.	Number	230	500	Administrative Data/Report, MoHA
		Number of heritage sites designated as important/special importance.	Number	2	4	Administrative Data/Report, MoHA
		Number of cultural assets verified and authenticated.	Number	41,000	56,000	Nangten Database System, MoHA
		Number of monastic sites conserved (no. of infrastructure development activities facilitating the conservation of monastic sites under Central Monastic Body)	Number	NA	125	Administrative Data/Report, Dratshang Lhentshog
		Number of cultural and religious events digitized to facilitate promotion of cultural and spiritual events.	Number	NA	20	Administrative Data/Report, Dratshang Lhentshog
		Skill and wellbeing programs conducted.	Number	NA	7	Administrative Data/Report, Dratshang Lhentshog



Governance

Outcomes, Outputs and Its Indicator

Governance Outcome 1 and Key Performance Indicators (KPIs)

Sl. No.	Outcome	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 1: Bhutan's public sector is more dynamic, results-oriented agent of transformation, demonstrating effectiveness, accountability and robust management of the economy.	By 2029, Bhutan's ranking on the GovTech maturity index improved.	Level	High (2022)	Very High	World Bank Report(Once every two years)
		Maintain annual real GDP (average) growth of at least 8%.	Percentage	5.21% (2022)	8%	National Accounts Statistics, NSB
		Citizens' satisfaction on public services increased.	Score	4.101	>4.5	Survey Reports, PSDD
		Share of domestic revenue spent on recurrent expenditure reduced.	Percentage	100%	80%	Annual Budget Report/ Audited Financial Statement
		GNH Good Governance score improved. (Variables: Government performance, Fundamental rights, Services, Political participation)	Score (0 - 1)	0.080 (2022)	> 0.080	GNH Survey, CBS and GNH Studies

Governance Outcome 1: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: Public policies are more dynamic, responsive and results oriented.	By 2029, tax to GDP ratio improved.	Percentage	13%	15%	Annual Budget Report, MoF
		Average fiscal deficit over the plan period maintained at 3% of the GDP	Percentage	5%	3%	Annual Budget Report/ RMA Report
		By 2029, domestic credit to priority sector as a percentage of total credit increased	Percentage	12%	15%	RMA Report
		Lending rates reduced by 2-3 % points.	Percentage	7.94-14%	reduce by 2-3% point	RMA Report
		By 2025, ensure zero incidences of non-implementation, non-enforcement, and non-compliance of policies	Percentage	NA	100%	Administrative Report, OCASC
2	Output 2: Public sector is more effective, agile, and results oriented.	All public sector agencies achieve 95% and above in their annual performance targets	Percentage	NA	>95%	Annual Performance Report, MoF
		By 2024, a multi-year rolling planning and budgeting operationalized.	Timeline	NA	by 2024	Administrative Report, MoF
		Enhanced productivity of civil servants by improving civil servant to population ratio to 1:29 (1:27 in 2022-23).	Timeline	1:27	1:29	RCSC Annual Report
		Attrition reduced by half	Timeline	16%	8%	RCSC Annual Report

		By 2024, procurement process simplified (Reduce supply risks, prevent unauthorized spending and align procurement workflow with business objectives, goals and strategies).	Timeline	NA	Initiated	Administrative Data/Report, MoF
		Audit coverage increased.	Percentage	70%	90%	Annual Performance Report, RAA
3	Output 3: Data and statistics are available and used for foresight-oriented policy, planning and service delivery.	Beginning 2026, the quality of administrative data of the priority sectors strengthened	Number	3 sectors	12 sectors	Data quality assessment report, NSB
		Beginning 2025, data and statistics with increased frequency and disaggregation published.	Frequency	Annually	Quarterly	Statistical reports, NSB
		By 2029, data governance/ infrastructure for statistical operations enhanced.	Timeline	NA	Established by 2029	Administrative Data/Report, NSB
		By 2025, civil registration and vital statistics (CRVS) systems meeting international standard operationalised/ increased.	Percentage	50%	100%	Administrative Data/Report, DCRC, MoHA

4	Output 4: The digital ecosystem is strengthened to drive transformation.	By 2029, 99.9% of uptime in payment gateway (domestic and international transactions) achieved.	Percentage	NA	99.9	RMA Report
		Public satisfaction rating of online digital services increased.	Score	4.101 (2021)	>4.5	Service feedback assessment report
		By 2029, GDP output target from Digital Technology increased.	Million	USD 119 (2023)	USD 300	Annual Revenue generated report of DRC.
		By 2029, create 5000 quality jobs.	Number	3,475 (2023)	5,000	Administrative Data/Report, GovTech
		By 2029, data economy established (Health, Climate & Agriculture).	Number	0	3 sectors	Open data sharing platform, GovTech
		By 2029, 100,000 citizens know how to productively and safely use digital services.	Number	10,000	100,000	Administrative Records, GovTech
		By 2029, improve cyber security maturity level .	Level	Level 1: start-up	Level 4: strategic	Capability Assessment Report, GovTech
		By 2029, doctors and HAS use ePIS for 100% of patient diagnostics and prescriptions.	Percentage	22.6 %	100%	ePIS system

Governance Outcome 2 and Key Performance Indicators (KPI)

Sl. No.	Outcome	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Outcome 2: State institutions ensure inclusive, effective and accessible justice, transparent rule of law and public oversight.	By 2029, Corruption Perception Index score improved	Score	68	73 and more	Transparency International
		By 2029, Rule of Law score improved	Percentage	71.70%	80%	World Bank's Worldwide Governance Indicator Report
		By 2029, Voice and Accountability score improved	Percentage	53.10%	70%	World Bank's Worldwide Governance Indicator Report
		By 2029, National Integrity Score improved	Score	8.01 (2022)	9	National Integrity Assessment survey carried by ACC and NSB
		By 2029, public satisfaction in justice services improved	Percentage	76% (2022)	90% and more	Bhutan Living Standards Survey Report by NSB

Governance Outcome 2: Outputs and Key Performance Indicators (KPIs)

Sl. No.	Output	Key Performance Indicator	Unit of Measurement	Baseline	Target	Data source
1	Output 1: Justice sector is more effective and citizen centric.	By 2029, percentage of pending judgement enforcement rate reduced.	Percentage	62.6% (2023)	30%	OAG Annual Report
		By 2029, percentage of pending cases under review reduced.	Percentage	16.2% (2023)	10%	OAG Annual Report
		By 2028, annual clearance rate of registered cases improved.	Percentage	82% (2022)	87%	Administrative Data/Report, Judiciary
		By 2028, percentage of cases heard using the e-litigation platform increased.	Percentage	3% (2022)	15%	Administrative Data/Report, Judiciary
		By 2029, percentage of administrative complaints reduced.	Percentage	34.7% (2023)	5% or less	ACC Annual Report

2	Output 2: Parliamentarians and oversight bodies have enhanced ability to effectively discharge their functions.	Proportion of recommendations from audit reports (FA & CA) implemented within one year from their issuance date.	Percentage	57%	60%	Review Report of Annual Audit Report
		By 2029, percentage of inconsistent laws harmonized.	Percentage	42%	100%	Annual Report, NA and OAG
		Proportion of voter turnout in general and local elections.	Percentage	LG - 2021 (68.42%) NC-2023 (54.64%) NA- 2023-24 (65.50%)	LG-2026 - 69% NC-2028 - 55% NA-2029 - 66%	Administrative Data/Report, ECB
		By 2029, ACA Strengthening Initiative Assessment Level improved.	Level	High in 32 Indicators (2021)	High in all Indicators	ACA Strengthening Initiative Assessment Report, Transparency International
		By 2029, number of sectors identified as vulnerable and corruption risks mitigated.	Number	NA	10	ACC Annual Report
		By 2029, proactive research and intelligence-based investigation ratio improved.	Percentage	25% (2023)	90%	ACC Annual Report